

# MPCA 2010 ANNUAL REPORT

*Promoting, supporting, developing comprehensive, accessible, and affordable community-based health care services for everyone in Michigan.*

M I C H I G A N  
Primary Care  
A S S O C I A T I O N

## Who we are

Michigan Primary Care Association (MPCA) is a leader in building a healthy society in which all residents have convenient and affordable access to quality health care. Its mission is to promote, support, and develop comprehensive, accessible, and affordable community-based primary health care services to everyone Michigan.

For over 30 years, MPCA has been the voice for Community Health Centers (CHCs) and other community-based providers in Michigan. It was founded in the late 1970s as a networking organization of Health Centers and stakeholders interested in fostering primary care in rural underserved communities across the state. With the realization that urban communities also had great health care needs, the Association quickly broadened its scope to include urban Michigan communities as well.

Today, 32 Michigan CHCs provide quality, affordable, comprehensive primary and preventive health care for nearly 600,000 patients annually at approximately 170 sites across the state. Of those 32 CHCs, 28 are Federally Qualified Health Centers (FQHCs), 3 are FQHC 'Look-Alikes', and 1 is both an FQHC and an FQHC 'Look-Alike.'

MPCA is designated by the Federal Bureau of Primary Health Care as the state primary care association. As such, MPCA works with its members to promote, support, and develop Community Health Centers as integral components of the state's safety net infrastructure. Community Health Centers provide care to Michigan's most vulnerable populations — people who even if insured would likely remain isolated from traditional forms of health care because of where they live, the language they speak, and their complex health care needs.

MPCA represents the interests of Michigan Community Health Centers by forming effective partnerships at the state and federal level and influencing public policy related to health care for the underserved. It also provides its members with educational and training events, technical assistance, clinical support, information sharing, and consulting services, and facilitates peer networking opportunities through communication forums.

As more and more Michigan residents are turning to Community Health Centers to serve as their health care homes, MPCA continues to lead the state's Community Health Centers in meeting the increased demand for affordable, quality care and continuing the progressive history of the Health Center Movement.



Nearly 600,000 residents served at approximately 170 delivery sites.

## Who we serve

### 32 MICHIGAN COMMUNITY HEALTH CENTERS

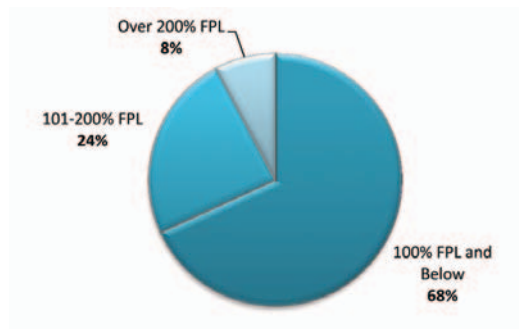
**Federally Qualified Health Centers (FQHCs)** receive Public Health Service Act Section 330E (Community Health Center), Section 330G (Migrant Health Center), Section 330H (Health Care for the Homeless Health Center), and/or Section 330I (Public Housing Center) funding from the federal government.

*Advantage Health Centers, Detroit*  
*Alcona Health Centers, Lincoln*  
*Baldwin Family Health Care, Baldwin*  
*Bay Mills Health Center, Brimley*  
*Cassopolis Family Clinic, Cassopolis*  
*Center for Family Health, Jackson*  
*Cherry Street Health Services, Grand Rapids*  
*Community Health & Social Services Center, Detroit*  
*Covenant Community Care, Inc., Detroit*  
*Detroit Community Health Connection, Detroit*  
*Downriver Community Services, Algonac*  
*East Jordan Family Health Center, East Jordan*  
*Family Health Center of Battle Creek, Battle Creek*  
*Family Health Center, Inc., Kalamazoo*  
*Family Medical Center of Michigan, Carleton*  
*Hackley Community Care Center, Muskegon Heights*  
*Hamilton Community Health Network, Flint*  
*Health Delivery, Inc., Saginaw*  
*Ingham County Health Department, Lansing*  
*InterCare Community Health Network, Bangor*  
*MidMichigan Health Services, Houghton Lake*  
*Muskegon Family Care, Muskegon Heights*  
*Northwest Michigan Health Services, Inc., Traverse City*  
*Oakland Primary Health Services, Pontiac*  
*St. Mary's Health Care Community Health Centers, Grand Rapids*  
*Sterling Area Health Center, Sterling*  
*Thunder Bay Community Health Service, Inc., Hillman*  
*Upper Peninsula Association of Rural Health Services, Inc., Marquette*  
*Western Wayne Family Health Centers, Inskter*

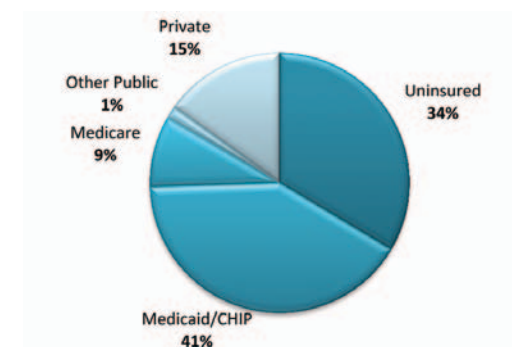
#### Federally Qualified Health Center 'Look-Alikes' (LAs)

*Health Centers Detroit Medical Group, Detroit*  
*Ingham County Health Department, Lansing*  
*Upper Great Lakes Family Health Center, Gwinn*  
*The Wellness Plan Medical Centers, Detroit*

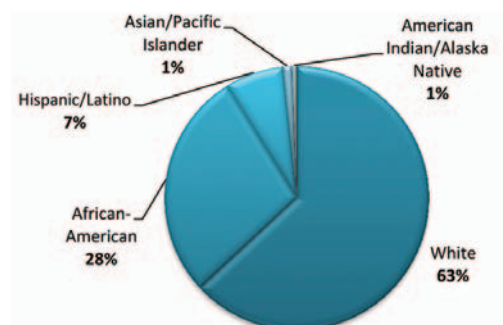
Michigan Health Centers Patients  
INCOME LEVEL 2009



Michigan Health Centers Patients  
INSURANCE STATUS 2009



Michigan Health Centers Patients  
RACE/ETHNICITY 2009



## Executive Director's Message



Michigan Primary Care Association (MPCA) is proud to present to you our 2009-2010 Annual Report. Though 2010 was a volatile year politically and economically, MPCA members and associates have provided dynamic leadership, expanding access to primary health care for Michigan residents in need as never before.

The economic environment in Michigan was the perfect stage for Community Health Centers to do some of our finest work. We have been strong partners with community leaders as people have lost access to coverage and care. Health Centers through MPCA have offered the state new options for expansion of service as state funding eroded. Federally, Health Centers have been the answer to many questions concerning access, workforce, quality, and cost of care. The

Health Center model was created to be a comprehensive systems response to economic challenges while providing the best in quality care.

In 2010, Michigan's Health Centers developed and implemented the first phase of a plan to double the number of people served in five years. Health Centers are critical collaborators with health professions training programs to increase the number of health professionals trained and retained in Michigan. Health Centers have also demonstrated top quality care provision in Patient Centered Medical Home certification and are well positioned to participate in the new Advanced Primary Care program funded by the Centers for Medicare & Medicaid Services.

MPCA has also been a national leader in assisting Health Centers in implementing quality clinical, financial, and information systems. MPCA's Virtual Community Health Center data center is a nationally recognized hosting service for many applications used by Health Centers and we are nearly ready to bring to beta our new Data Warehouse. With MPCA's capacity in information technology, information exchange, and clinical quality support currently in development, Michigan's Community Health Centers are well positioned to continue to transform to meet and exceed the challenges of the ever-changing health care environment.

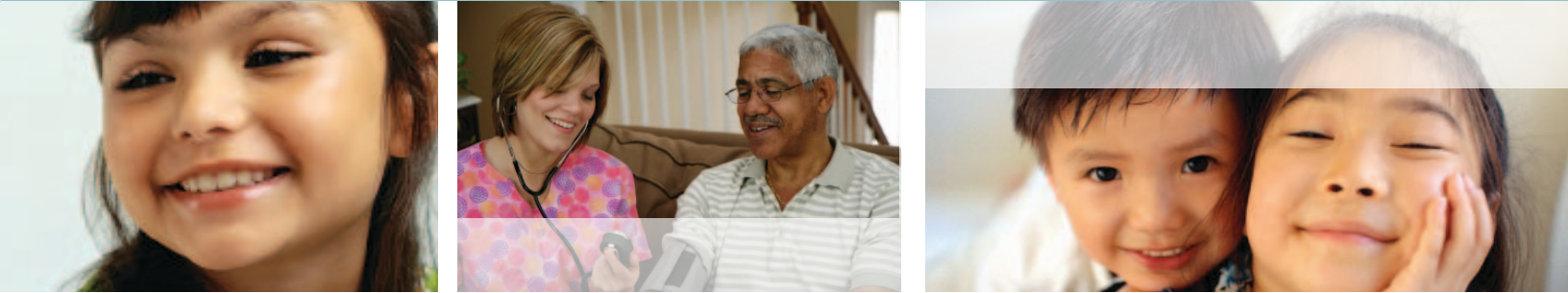
As health reform continues to be a subject of debate in Congress, we know that the Health Center program will continue to perform and grow. Michigan's Health Center community through MPCA will continue to reach out to offer resource, partnership, and access to quality health care to more communities and the state as a whole. It is what we do and what we've done for over 30 years.

MPCA, its members and associates hope you enjoy this retrospective of MPCA's 2010 fiscal year and invite you to join us in what will continue to be more and better in the year to come.

A handwritten signature in black ink that reads "Kim E. Sibilsky". The signature is fluid and cursive.

**Kim Sibilsky**  
Executive Director

## 2010 in review



### PROMOTING PRIMARY HEALTH CARE SERVICES

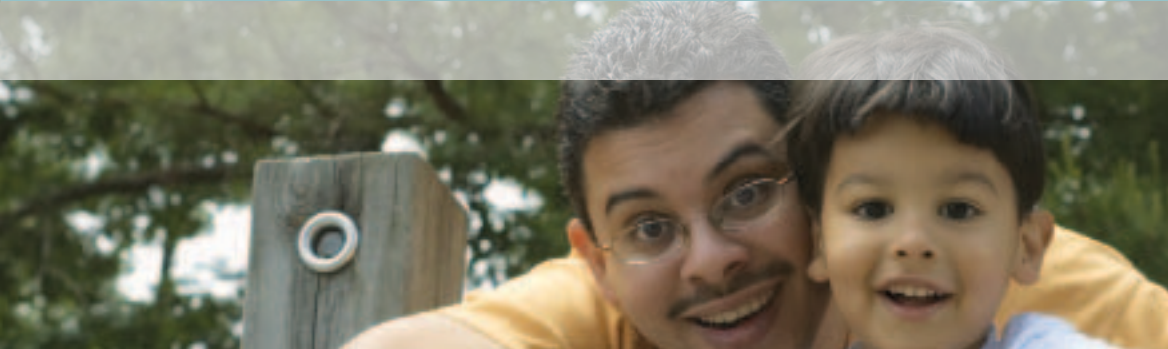
- MPCA held discussions with state and federal lawmakers regarding issues important to CHCs, their communities, and their patients. Lawmakers continued to embrace CHCs as part of the solution to Michigan's and the nation's health care crisis.
- Partnered with state and national organizations and participated in broad-based coalitions to promote and strengthen the health care safety net and increase awareness of services that Michigan CHCs provide to nearly 600,000 individuals in communities across the state (see pages 12-13).
- Published the *2010 Guide to Michigan Community Health Centers and Michigan Primary Care Association Members*, a detailed profile of Michigan CHCs and community-based providers that MPCA represents. The document is available in hardcopy and electronically on the MPCA website at [www.mpca.net](http://www.mpca.net).
- Engaged Michigan CHC "health care defenders" by keeping them up-to-date on issues important to CHCs and urging them to contact their elected officials regarding issues such as the state budget and national health care reform.
- Increased awareness of Michigan CHCs through participation in National Health Center Week (August 8-15, 2010), a special week designated to celebrate the accomplishments of Community, Migrant, and Homeless Health Centers. Secured a proclamation from Governor Granholm and assisted 23 Michigan CHCs in planning and holding 43 events including health fairs, press conferences, and visits by local, state, and federal lawmakers. All National Health Center Week information is archived on the MPCA Blog at [michiganpca.wordpress.com](http://michiganpca.wordpress.com).
- The weekly *MPCA e-Update* kept over 800 readers informed about state and national happenings impacting Michigan CHCs.
- Transformed MPCA's newsletter, *News & Notes*, from a showcase piece to a focused theme-based publication. The spring 2010 issue was dedicated to health care reform and its impact on Health Centers, their patients, and on Michigan as a whole.
- Used social media sites including Facebook, Twitter, YouTube, and the MPCA blog to expand our reach in spreading the word about CHCs.

## 2010 in Review

### SUPPORTING PRIMARY HEALTH CARE SERVICES

- Launched a new interactive, easy-to-navigate website that includes comprehensive resources related to a wide array of programs and services and a dynamic Michigan CHC locator. It is a work in progress as additional information and resources are continually being added.
- Facilitated the sharing of best practices among Michigan CHC staff through virtual networks centered on behavioral health integration, billing, finance, human resources, nursing, operations, clinical practices, marketing/outreach, information technology, migrant health, and homeless health.
- Served as a liaison between CHCs, Medicaid, Medicaid Health Plans, and Medicare programs, and provided support in filing cost reports, assuring timely payments, providing support for proper billing protocols, requesting adjustments in quarterly payments and changes in scope, analyzing implications of Medicaid policies, and more.
- The MPCA Health Information Technology Network received \$1,863,409 in funding from the U.S. Department of Health Resources and Services Administration (HRSA) under the American Recovery and Reinvestment Act (ARRA) to support electronic health record implementation in CHCs. MPCA is using the funds to match technology through its application services provider, VirtualCHC, with CHCs through the MPCA HIT Network to provide Health Center staff with an excellent user-friendly EHR system and sophisticated data warehousing systems. The end goal is to enable CHCs to provide patients with quality care while meeting their unique management and reporting requirements. Five Michigan CHCs are participating in this project.
- Provided HIT support to 75 CHCs in 17 states through online hosting of software applications including practice management systems, electronic health records, accounting systems, HIT consulting, and HIT equipment purchasing services via MPCA's technology service, VirtualCHC. Hosted online clinical registries, a data warehouse, and data management and reporting solutions for quality data.
- Facilitated strategic planning for six Michigan organizations.
- With Kresge Foundation support, MPCA engaged Capital Link to provide analysis of unfunded capital improvement projects and the Michigan CHCs' financial status and ability to finance projects. Individual reports and potential funding strategies were provided to each CHC.
- Strengthened and improved the ability of Michigan CHCs to deliver high-quality health care to medically underserved communities by providing quality education and training events attended by over 900 CHC staff, board members, and others: *UDS Training, Legislative Forum, Pediatric Behavioral Health Integration Project, Health Center Board Member Training, Building Cultural Competency Skills, Functional Spanish for Healthcare Providers, Migrant Outreach Worker Educational Series, Developing Effective FQHC Programs & Applications, Immunization Workshop, MPCA Annual Conference, Teaching Health Centers*

## 2010 in review



*Workshop.* MPCA uses a standardized evaluation tool for all events. The average overall evaluation score for these events was 4.6 out of 5.

- Focused on the nationally recognized Patient-Centered Medical Home model at the 2010 MPCA Annual Conference. The agenda was rich with resources, best practices, lessons learned, and success stories. A recap is available at [www.mpca.net/2010annualconference.html](http://www.mpca.net/2010annualconference.html).
- Assisted CHCs in submitting applications for federal funding under ARRA for Increased Demand for Services (IDS), the Capital Improvement Program (CIP), and the Facility Improvement Program (FIP). All Michigan CHCs applied for and received IDS and CIP funding. Michigan CHCs submitted 17 applications for the competitive FIP funding, an above average state submission. This initially resulted in two awards. Subsequently, three additional FIP projects were funded from the Health Center Trust Fund of the Patient Protection and Affordable Care Act of 2010 (health care reform) for a total of five major construction projects.
- Launched a comprehensive assessment of the status of each Michigan CHC's transformation to the Patient-Centered Medical Home (PCMH) model and Meaningful Use. Once complete, the assessment will be the foundation for developing an implementation plan to move Michigan CHCs toward PCMH and Meaningful Use.
- Assisted Michigan CHCs in mobilizing civic engagement through Community HealthVote, an initiative launched by the National Association of Community Health Centers to assist Health Centers in developing and implementing ongoing programs to educate patients, board members, staff, volunteers, and community members about public policy issues affecting access to health care. A second goal is to significantly increase voter registration and participation in communities where CHCs are located. Two Michigan CHCs received grants to support their efforts.
- Maintained an accurate Michigan Health Alert Network (MIHAN) registry with 90% of CHCs having registered users. MIHAN is the state's secure, Internet-based emergency notification system.
- Conducted a statewide emergency preparedness survey in partnership with the State Office of Public Health Preparedness and Public Sector Consultants, and provided each responding site (78% response rate) with a customized mitigation plan.

## 2010 in Review



- Submitted a proposal to the Michigan Department of Community Health (MDCH) for inclusion in its HIV/AIDS proposal to the Centers for Disease Control and Prevention. The proposal was approved and MPCA will manage a project to increase HIV testing in CHCs over the next three years.
- Partnered with the Michigan Oral Health Coalition and Delta Dental of Michigan to design and pilot a hypertension chairside screening pilot project.
- Facilitated a program to develop and utilize a skilled volunteer workforce within CHCs to provide outreach and enrollment services.
- Partnered with MDCH and Local Health Departments to help CHCs and Migrant Health Centers establish and maintain quality immunization programs so that vaccine-preventable diseases are highly controlled.
- Provided business and financial support services for a number of governmental programs and non-profit organizations. The Child and Adolescent Health Program, under MDCH, was a major program in 2010. This program provided support for School-Based Health Centers and school health curriculum in the amount of \$12.4 million. MPCA also provided support services for the Michigan Department of Education, MidWest Clinicians' Network, Michigan Oral Health Coalition, and Michigan Primary Care Consortium.
- The MPCA AmeriCorps Program continued in its sixth program year, placing 33 AmeriCorps Program members with CHCs and other partners in 31 locations across the state. During 2010, MPCA AmeriCorps members supported primary health care services with the commitment to "Serve Our Communities by Building a Healthier Michigan", recruiting 85 volunteers who collectively gave 340 hours of community service worth \$6,844; assisted 14,444 patients; distributed 37,582 pieces of health-related literature; and made educational presentations to 1,701 individuals.
- Received \$915,079 in funding from the U.S. Department of Health and Human Services through the Children's Health Insurance Program Reauthorization Act (CHIPRA) for a two-year project to find and enroll children who are uninsured but eligible for either Medicaid or the Children's Health Insurance Program (MICHild). MPCA used the funding to launch a bold grassroots enrollment initiative in communities across Michigan in collaboration with the Michigan Association of United Ways, local

## 2010 in review

CHCs, and many other partnering organizations. At the end of the first year, six outreach specialists served over 10,000 hours, generated over 7,400 outreach encounters, participated in or sponsored nearly 300 outreach events, touched the lives of families in over 40 Michigan counties, and enrolled over 500 children in health insurance.

- Partnered with the U.S. Census Bureau in the 2010 Census by informing patients and community members about the importance of completing and returning the Census form. Seventy-seven percent of Michigan households participated in the 2010 Census by mail, higher than the national average of 72% and ranking Michigan among the top five states in terms of response rate.
- Publicly supported smokefree air legislation that became law in Michigan on May 1, 2010. Michigan was the 27th state to pass smokefree legislation to protect residents from the hazards of secondhand smoke.
- Publicly supported mental health parity bills proposed in the 95th Michigan Legislature which would prohibit a health insurance company from applying more restrictive conditions on coverage for mental health and substance abuse outpatient treatment than apply to other health coverage.
- In 2010, MPCA became the majority partner in a new entity called the Michigan Primary Care Insurance Agency. The agency was established to provide insurance coverage for CHCs that would reduce premium costs but would not sacrifice the quality of the coverage. The agency started with a line of coverage for Group Disability and Life, plus GAP insurance and D&O. During 2010, MPCA members began looking at the feasibility of adding health insurance to the product line.

### DEVELOPING PRIMARY HEALTH CARE SERVICES

- Conducted six bi-monthly board of directors meetings and six executive committee meetings to guide the work of MPCA in its mission of promoting, supporting, and developing comprehensive, accessible, and affordable quality, community-based primary care services to everyone in Michigan.
- Provided broad support to communities interested in the pursuit of Medically Underserved Area/Population (MUA/P) and Health Professional Shortage Area Designations. In conjunction with the state Primary Care Office, MPCA provided statistical analysis and provider surveying to support designation efforts in Wayne, Alpena, Benzie, Grand Traverse, Macomb, Saginaw, and Ingham Counties.
- Assisted St. Clair and Washtenaw Counties in receiving Governor's Exceptional MUP Designations, which is sought for communities unable to qualify for traditional MUA/P designations but which have compelling need.
- Created tools to increase efficiency of shortage designation efforts by tracking all potential, submitted, and approved designations, and by helping to focus efforts on areas with the highest needs and the greatest potential for designation.

## 2010 in Review

- Continued community development activities in Michigan communities across the state related to the readiness to create new services or expand existing services: Branch, Wayne, Lenawee, Ingham, Alpena, Iosco, Ogemaw, Oscoda, Marquette, Ontonagon, Menominee, Mackinac, Iron, Kent, Lake, Missaukee, Newaygo, Wexford, Macomb, St. Clair, Isabella, Antrim, Mason, Benzie, Grand Traverse, Oceana, Allegan, Gladwin, Pontiac, Oakland, and Leelanau Counties.
- Initiated the process of engaging current and prospective members in a Statewide Strategic Plan to document CHC expansion over the course of the next five years. Michigan CHCs are projected to be health care homes for 1.2 million Michigan residents by 2015.
- Assisted 24 Michigan organizations in developing competitive new access point grant proposals for funding in fiscal year 2011. HHS is expected to award up to \$250 million in grants to support more than 350 new CHC service delivery sites.
- Advocated for modifying HRSA's grant application process so that application criteria recognizes need more fully. This will help ensure that health care is available in areas of highest unmet need.
- Advocated for developing Michigan's health care workforce to address the critical shortage of health care providers, which drastically affects the state's medically underserved communities.
- Provided technical assistance to Michigan CHCs focused on using the National Health Service Corps, Michigan State Loan Repayment Program, M-SEARCH, and J-1 Visa Waiver Programs to recruit/retain health care professionals.
- Urged Michigan policymakers to adopt a health care coverage program that is available to all Michigan residents and includes a subsidy for low income individuals.
- Advocated for the investment in critical services and the creation of jobs rather than additional cuts to address the state's budget deficit.
- Advocated for restoration of the Medicaid adult dental benefit, which enables thousands of Michigan residents to access the care they need to maintain oral health and overall health. The benefit was eliminated by Executive Order in 2009 as a budget-cutting measure and then reinstated October 1, 2010, when the health and budget consequences were realized.

# Board & Staff

## MPCA EXECUTIVE COMMITTEE

**Chris Shea**, President  
**Anthony King, FACHE, MHSA**, President-elect  
**Michelle Styma**, Treasurer  
**Mary Middleton**, Secretary  
**Adrienne Glover**, Chair, Health Center Board  
Member Committee

## BOARD OF DIRECTORS

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**Christine Baumgardner**  
**Wayne W. Bradley, Sr.**  
**Sheila Bridges**  
**Deb Brinson**  
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**Dale Ernst**  
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**Herbert C. Smitherman, MD, MPH**  
**Cynthia Taueg**  
**Judith Williams, MPH, MSW**



## MPCA STAFF

**Dustin Barber**, Information Technology Assistant  
**Kimberly A. Benjamin, PHR**, Workforce  
Development Specialist  
**Phillip J. Bergquist**, Health Center Operations  
Manager & CHIPRA Program Director  
**Carolee Besteman, RN, MS**, Clinical Consultant  
**Patrick Burke**, Director of Finance & Operations  
**John Cahill**, Information Systems Manager  
**Amanda Campbell**, Director, MidWest Clinicians' Network  
**Andrea Charlton, MPH, MSW**, Community  
Health Planning Specialist  
**Rebecca Cienki, MPH**, Director of Strategic Growth  
**Neal Colburn, CPHIT, CPEHR**, Health Care  
Consultant, Planning & Development  
**Bill Collin, MBA, CPME**, Project Manager  
**Michael Gleason**, Network Administrator  
**Matt Herwaldt, CMA**, Accounting Manager  
**Karlene Ketola, MHSA**, Executive Director, Michigan  
Oral Health Coalition  
**Dana Lawrence**, Communications Manager  
**Kevin McGhee**, AmeriCorps Program Specialist  
**Lynda Meade, MPA**, Program Manager  
**Rob Pazdan**, Manager of Network Operations  
**Erin Rogers**, Administrative Assistant  
**Cindy Shaw, CHRS**, Certified Human Resources  
Specialist  
**Kim Sibilsky**, Executive Director  
**John Taylor**, AmeriCorps Program Director  
**Fay Thiel**, Network Development Director  
**Jon Villasurda, MPH**, Data and Policy Specialist  
**Dana Watt**, Clinical/Practice Management Specialist  
**Barbara Whitlow**, Conference & Events Coordinator  
**Laverne Wiley, RN**, Quality Improvement Consultant

## Partners

American Cancer Society  
Area Agencies on Aging  
Association of Clinicians for the Underserved  
Blue Cross Blue Shield of Michigan  
Bureau of Primary Health Care  
Capital Area Physician Experience (CAPE)  
Capital Healthcare & Employment Council  
CareSource Management Group  
Center for Civil Justice  
Center for Healthcare  
Research & Transformation  
Children's Trust Fund  
Cielo  
Comprehensive Emergency  
Management Associates  
Consumer Health Care Coalition  
Delta Dental  
Detroit Wayne County Health Authority  
Early Childhood Investment Corporation  
Flinn Foundation  
Food Bank Council of Michigan  
FQHC Council of Southeast Michigan  
Free Clinics of Michigan  
Geiger Gibson/George Washington University  
Greater Midwest Association  
of Primary Health Care  
Health Information and  
Management Systems Society  
Health Outreach Partners  
Health Resources and Services Administration  
Healthy Michigan Fund Workgroup  
Henry Schein, Inc.  
Interagency Migrant Services Committee  
Kresge Foundation  
M-CEITA  
Michigan Academic Consortium:  
Nurse Managed Care  
Michigan Association for Local Public Health  
Michigan Association of  
Community Mental Health Boards  
Michigan Association of County Health Plans  
Michigan Association of Health Plans  
Michigan Association of Family Practice  
Michigan Association of Osteopathic Family Physicians  
Michigan Association of United Ways  
Michigan Benefit Access Initiative  
Michigan Campaign for Smokefree Air  
Michigan Cancer Consortium  
Michigan Center for Nursing  
Michigan Center for Rural Health  
Michigan Coalition Against Homelessness  
Michigan Coalition for Children and Families  
Michigan Community Collaboratives  
Michigan Community Service Commission  
Michigan Council for Maternal and Child Health  
Michigan Cover the Uninsured Network  
Michigan Department of Community Health  
Michigan Department of Human Services  
Michigan Diversity Council



# Partners

- Michigan Environmental Council
- Michigan Fitness Council
- Michigan Great Lakes Area Health Education Center
- Michigan GreatStart Collaboratives
- Michigan Health & Hospital Association
- Michigan Health Council
- Michigan Health Information Technology Steering Committee
- Michigan Health Insurance Access Advisory Council
- Michigan Homeless Assistance Advisory Board
- Michigan League for Human Services
- Michigan Nonprofit Association
- Michigan Oral Health Coalition
- Michigan Osteopathic Association
- Michigan Poverty Reduction Initiative
- Michigan Primary Care Consortium
- Michigan Public Health Institute
- Michigan Public Health Training Center
- Michigan Recruitment & Retention Network
- Michigan State Housing Development Authority
- Michigan State Medical Society
- Michigan Steps Up
- Michigan Universal Health Care Access Network
- Michigan's Children
- MidWest Clinicians' Network
- Migrant Child Taskforce
- Migrant Head Start
- Migrant Health Promotion
- Migrant Resource Councils
- Molina Healthcare of Michigan
- MPRO
- MSU College of Nursing
- MSU Institute for Health Care Studies
- National Association of Community Health Centers
- National Health Service Corps
- National Kidney Foundation of Michigan
- Office of Public Health Preparedness
- Physicians for Social Responsibility
- Prevention Resource Council Board
- Primary Care Initiative for a Healthier Michigan
- Primary Care Network Council of Detroit
- Reach Out and Read
- School-Community Health Alliance of Michigan
- Southeastern Michigan Health Association, Center for Population Health
- SOAR
- Telemon Corporation
- Texas Migrant Care Network
- Tobacco-Free Michigan
- U.S. Department of Health & Human Services
- University of Chicago
- University of Michigan
- Voices of Detroit Initiative
- Washtenaw Community Health Organization
- Wayne State University

## STATEMENTS OF FINANCIAL POSITION

	Year ended September 30	
ASSETS	2010	2009
Cash and cash equivalents	\$9,504,699	\$7,384,369
Prepaid expenses	1,642	1,109
Accounts receivable	739,770	745,226
Land and buildings, net	860,075	857,033
Other property, equipment, net	70,217	49,616
<b>Total assets</b>	<b>11,176,403</b>	<b>9,037,353</b>
LIABILITIES & NET ASSETS		
Liabilities		
Accounts payable	3,271,901	3,391,958
Accrued expenses	107,158	102,227
Loans payable	667,357	683,077
Deferred revenues	6,687,248	4,415,524
Total Liabilities	10,733,664	8,592,786
Net assets - unrestricted	442,739	444,567
<b>Total liabilities and net assets</b>	<b>11,176,403</b>	<b>9,037,353</b>

## STATEMENTS OF ACTIVITIES

	Year ended September 30	
REVENUE AND SUPPORT	2010	2009
Member dues and assessments	510,978	395,494
Training and education	131,537	181,618
Business services	757,715	849,182
Grant income	4,062,993	2,155,394
Contract income	13,144,079	14,108,941
Other income	193,727	276,753
<b>Total revenue and support</b>	<b>18,801,029</b>	<b>17,967,382</b>
EXPENSES		
Federal grant programs	2,453,651	1,170,710
State and other grant programs	1,435,354	1,071,231
Contracts	13,214,588	13,925,535
Member services	290,028	205,136
Business services	757,019	778,097
Training and education	175,889	250,118
Management and general	476,328	426,175
<b>Total expenses</b>	<b>18,802,857</b>	<b>17,827,002</b>
<b>Change in net assets</b>	<b>(1,828)</b>	<b>140,380</b>
Net assets, beginning of period	444,567	304,187
<b>Net assets, end of period</b>	<b>442,739</b>	<b>444,567</b>

**MPCA Funding Partners:** U.S. Department of Health and Human Services, Michigan Community Health Centers, Michigan Department of Human Services, Michigan Department of Community Health, Michigan Community Service Commission, Michigan Department of Education, Michigan Oral Health Coalition, Michigan Public Health Institute, Michigan Primary Care Consortium, MidWest Clinicians' Network, Detroit Wayne County Health Authority, George Washington University, University of Michigan, Kresge Foundation, Flinn Foundation





[www.mpca.net](http://www.mpca.net)

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